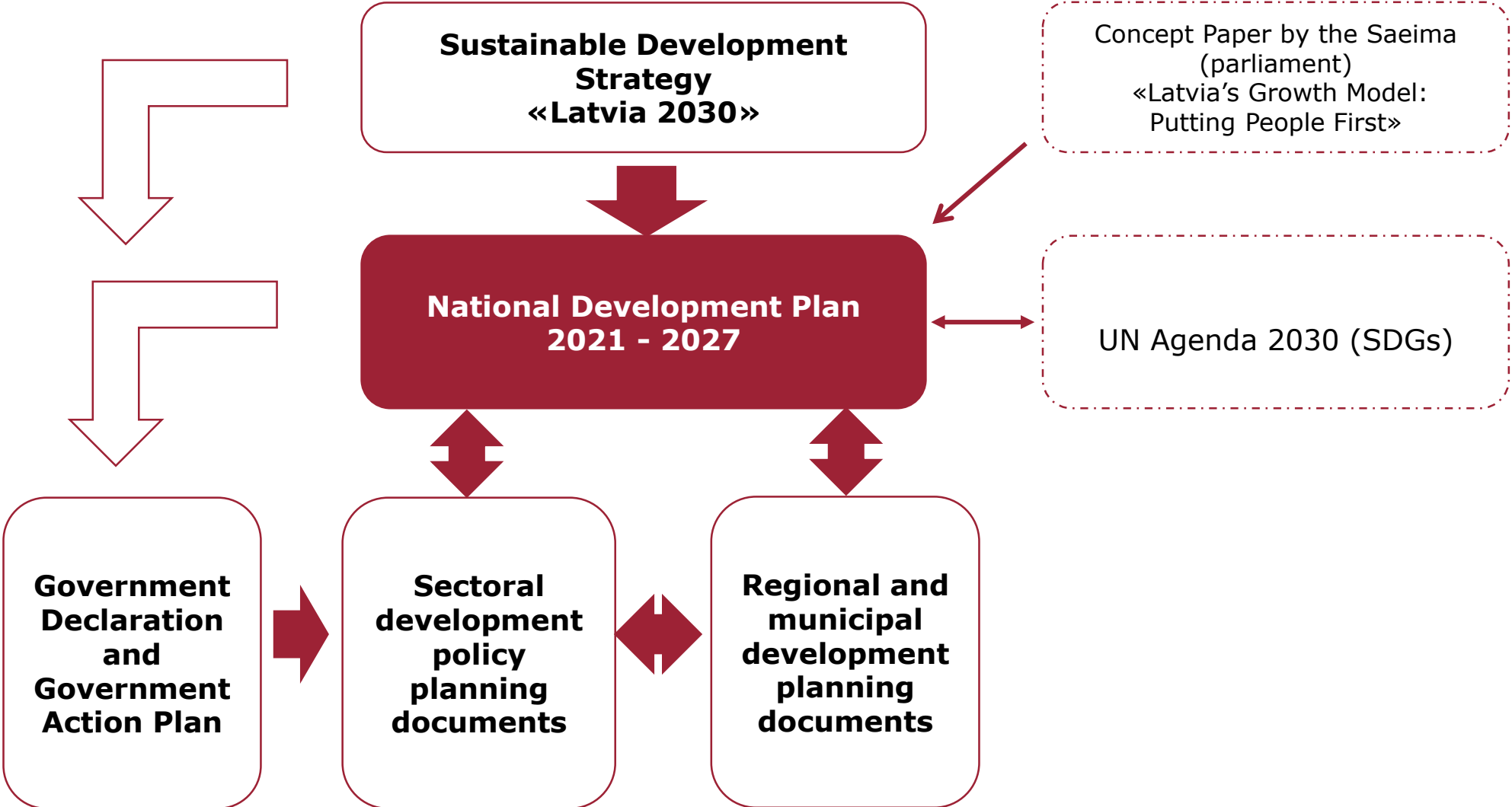




Cross-Sectoral
Coordination Centre
Republic of Latvia

NATIONAL DEVELOPMENT PLAN 2021 - 2027

NDP Planning Hierarchy



WHAT is NDP(2027)?

WHERE are we going?

HOW to do that?

POLITICAL AND OPERATIONAL STRATEGY –
MAIN **CHOICES & DECISIONS**

NATIONAL DEVELOPMENT **VISION & GOAL**

PRIORITIES – STRATEGIC GOALS

STRATEGIC DIRECTIONS/ **TASKS** IN EACH
PRIORITY

POLICY **OUTCOMES** TO ACHIEVE

INDICATIVE FINANCIAL **INVESTMENTS**/ BIG
PROJECTS KPI'S/ **ROI/ NET IMPACT** ON POLICY
RESULTS

RESPONSIBLE INSTITUTIONS

IMPLEMENTATION, **ASSESSMENT** AND
EVALUATION

NDP2027 DRAFTING FRAMEWORK



taking into account

NDP2020 and policy mid-term evaluations

LATVIJA 2030 (Sustainable development strategy) topicality

Agenda 2030 - 17 SDGs and 169 objectives

Global (development) trends and shifts:

society's mistrust/ polarization

aging society → silver economy

migration and urbanization

4.0 industry, the future of work (labor market)

climate change

integration in global value chains

The NDP Process₁

CSCC together with experts prepared NDP2020 Mid-Term Review (presented to Saeima on Feb. 22, 2018)

1st quarter 2018

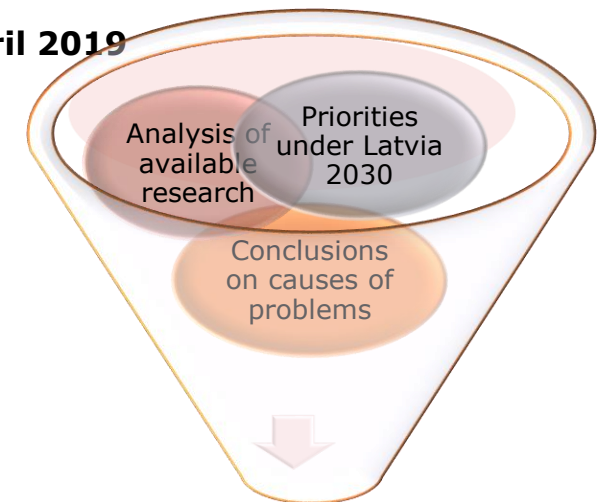
CSCC prepared and submitted a report on the «core» of the NDP2027 to the National Development Council and the Cabinet – spelling out strategic goals and priorities

4th quarter 2018

Public consultation on the «core» of the NDP2027

Consultations in the Development Committee and the National Development Council, with resulting amendments to the «core»

January-April 2019



Report on the «core» of NDP2027

NDP Process₂



Structure of NDP2027

Introduction

Preparation of the documents and its place in planning system

Vision

Overarching theme and vision of Latvia in 2027, major fundamental changes

Framework

The structure of the operational part

Strategic goals

Strategic goals and macro level indicators

Priorities and priority directions

Justification for the priority, priority directions, policy outcome indicators, measures, responsible and co-responsible institutions, key sources of finance (the state budget, EU funds 2021-2027, foreign financial assistance)

Spatial planning

Elaboration of the spatial perspective as set out in Latvia's Sustainable Development Strategy to 2030

Implementation, monitoring, financing

Procedures for the implementation, monitoring, financing and amending of the plan

Attachment

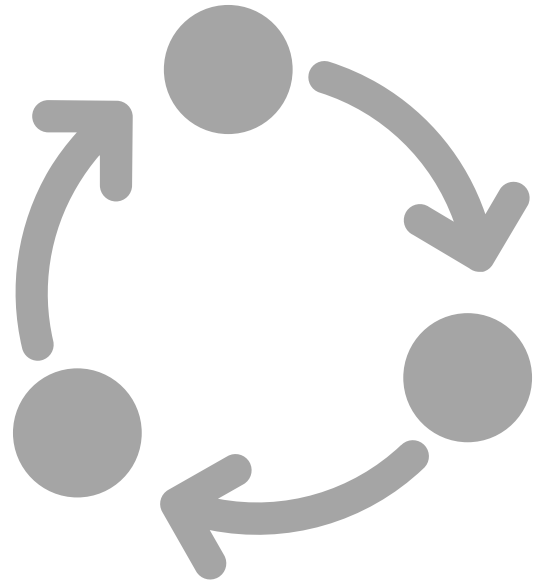
Supporting justification for priorities and priority directions. References to sources of justification.



Vision



Operational part



**NDP2027-
fundamental
changes
and
strategic goals**

NDP2027 VISION – Fundamental Changes



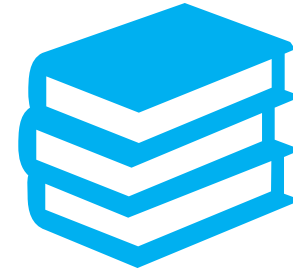
Justice for All

- Efficient justice system
- Smart governance
- Trust and cohesion
- Zero bureaucracy
- Personalised services



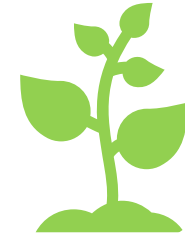
Quality of Life

- Town and country symbiosis
- Easier to be healthy
- Equal opportunity



Knowledge Society

- Lifelong learning
- Competent workforce
- Innovative enterprises
- Strong civil society
- Media literacy & critical thinking



Responsible Latvia

- Climate trends
- Circular economy principles
- Demographics

NDP2027 Strategic Goals

Equal Opportunity

Important for social justice and a factor in reducing income inequality (including equal access to public services throughout Latvia) and decreasing other barriers to development.

Social Trust

A critical social resource and development dimension for cooperation in the community, businesses and all levels of public governance, moreover, it is integral for democracy.



Productivity and Income

The main precondition for competitiveness and growth (human resources, investment, governance processes, innovation).

OVERARCHING THEME

STRATEGIC GOALS

Priorities

Priority Directions

Strong families, a healthy and active population

- Human-centered healthcare
- Psychological and emotional wellbeing
- Strong families across generations
- Social inclusion

Knowledge and skills for personal and national growth

- Science for the development of society, growth of the national economy and security
- High quality, accessible and inclusive education

Competitiveness of companies and material welfare

- Productivity and innovation
- Jobs and income
- Capital and the business environment



Quality living conditions and territorial development

- Nature and the environment
- Technological environment and services
- Balanced regional development
- Housing

Culture and sports for active and fulfilling life

- Public participation in culture and sport activities
- Contribution of culture and sport to a sustainable society

A united, secure and open society

- Cohesion
- Rule of law and governance
- Security



Strong families, a healthy and active population



Challenges:

- Quality of healthcare services – one of the lowest in the EU
- Increasing need for healthcare services
- Low life expectancy
- Violence within a family
- High at risk of poverty rates of single-parent families
- Low social protection expenditure
- High income inequality
- Decrease of total population



Indicators

- Healthy life years for men and women
- Preventable/treatable mortality
- Mortality due to external causes
- Children at risk of poverty rate
- Summary fertility rate

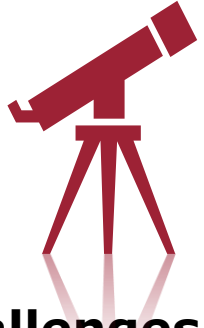


Main tasks:

- Better access to state paid healthcare services, in particular, for those essential for mother and a child as well as those services which are substantial for treatable mortality and keeping abilities to work
- Improvement of quality and efficiency of healthcare services
- Innovative solutions to reduce use of alcohol, tobacco and other addictive substances
- Prevention of violence and timely intervention
- Improvements for families with children, introducing adjustments of taxation policy and benefits
- Measures to help achieving balance between work life and family life



Knowledge and skills for personal and national growth



Challenges:

- Low R&D financing
- Insufficient internationalization and competition in science and education
- Inefficient secondary school network
- Low prestige of teacher's profession
- Quality of education
- Need to improve STEM competencies and digital skills



Indicators:

- Spending on R&D as share of GDP
- Share of scientific staff in employment
- Financing of private enterprises for R&D activities
- Share of 15 years old students with high performance in reading, maths and science
- Share of students in vocational education



Main tasks :

- Building of human capacity in science
- Internationalization of science and tertiary education
- Market-oriented research programmes
- Implementation of three-pillar system in tertiary education and science
- Strengthening of and access to life-long learning
- Implementation of the new education standard
- Measures to eliminate all sorts of violence



Competitiveness of companies and material welfare



Challenges :

- Low productivity
- Low innovation activity
- Mismatch of labour demand and supply
- Too high taxes for low wage earners
- Low level of FDI
- Slow integration of digital technologies



Indicators :

- Labour productivity per working hour
- Knowledge and technology output (GII)
- Employment
- Tax wedge
- Integration of digital technologies (DESI)



Main tasks :

- Support for 5 sectors of smart specialization strategy
- Cooperation of scientists, entrepreneurs and state to develop new products and services
- Attraction of FDI for promotion of high added value exports
- Re-emigration and attraction of skilled workforce from abroad
- Decrease of tax for low wage earners
- Development of capital market
- Motivation and support to start entrepreneurship



Quality living conditions and territorial development



Challenges :

- Capacity to develop green technologies
- Decrease of GHG emissions
- Costs of public services in areas of low population density
- Migration to development centres
- Low energy efficiency of housing
- Low entrepreneurial activity in remote areas



Indicators :

- GHG emission intensity
- Share of recycled waste
- Index of transport infrastructure
- Disparities of GDP in regions
- Share of annually renovated houses



Main tasks :

- Technology development to replace fossil fuels
- Increase of share of recycled waste
- To develop efficient public transport network
- To promote use of digital services and centralization of IT infrastructure governance
- Establishing of the Regional development fund for projects of regional scale
- Support for entrepreneurship – new jobs, mobility, infrastructure
- Social housing and support for purchase of apartment to families with children



Culture and sports for active and fulfilling life



Challenges:

- Inactive way of life and obesity
- Unequal supply of opportunities for sports and culture
- Creative industries as generator of innovation
- Search and development of talents
- Organization of international events



Indicators:

- Share of household expenditure for culture and recreation of all household expenditure
- Share of export in value of sector of culture
- Number of attended cultural events per 100 inhabitants



Main tasks:

- Activation of people to participate in activities of culture and sports
- Coordinated use of sports and culture infrastructure
- Preservation of cultural heritage
- Support to professional creativity in arts
- Awareness raising about Latvia by attraction of investment and consumers of cultural and sport events and services
- Search and development of new talents in sports and culture



A united, secure and open society



Challenges :

- Trust in others and ability to cooperate
- Participation on socially important matters
- Low satisfaction with state administration
- Slow litigation processes



Indicators:

- Share of people stating sentiment of belonging
- Society participation index
- Satisfaction with public services
- Trust in system of rights protection
- Media literacy
- Criminal cases per 10 000 inhabitants



Main tasks :

- To promote participation in NGOs
- Strengthening of the role of Latvian language
- Strengthening of media literacy and critical thinking
- Digital services finetuned for specific individual needs
- Efficient system of children rights protection
- Prevention of risks of violence
- To strengthen ability of rights protection institutions to react efficiently

NDP2027 Public Consultation on the First Draft



CSCC homepage public consultation tool

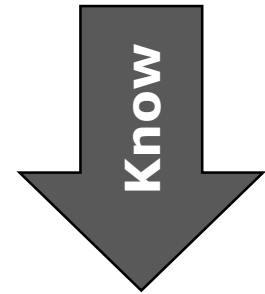
<https://www.pkc.gov.lv/nap2027>

October 7 – November 8

Tell us what you think and give us suggestions on:

- the entire first draft of NAP2027
- the strategic objectives
- the priorities, priority directions and activities.

Financing NDP2027

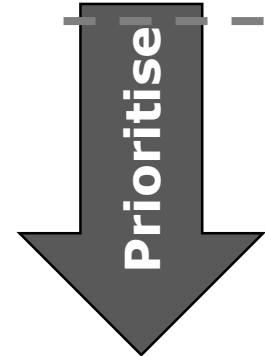


Result: full information on planned projects and activities

Data collection

Ministries submit investment projects and activities planned for 2021-2027

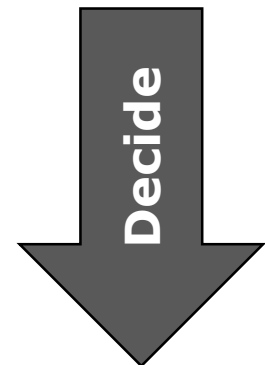
Projects and measures are attributed to the measures and initial sources of financing, including the state budget and the EU Multiannual Financial Framework



Result: ranking of projects and activities according to their effectiveness and return

Socio-economic assessment

Primarily - socio-economic and horizontal effectiveness factors
Each project or activity is evaluated for purposes of comparison



Result: Financial annex with projects and activities to be supported in the following planning period

Selection of projects and measures

The ranked projects are mapped according to their funding sources, size, constraints, etc.

The result is integrated into the NDP2027 structure – under the relevant priorities, priority directions and measures

Key next steps

October 2019

NDP2027 public consultation

October 7- November 8

Environmental Impact Assessment

Saeima Sustainable Development
Committee Meetings

Ministries submit proposals for
financing

November 2019

CSCC prepares the final draft based
on the results of the public
consultation and environmental
impact assessment

CSCC evaluates and ranks
indicative investment proposals

National Development Council
approval

Cabinet of Ministers approval

December 2019

Submitted to Saeima
(the parliament)



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With responsibility for the future of Latvia!

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